



The Economic and Social
Research Foundation (ESRF)

ANNUAL REPORT 2023



Research



Capacity
Building



Knowledge
Management
and Innovation

Contents

Acknowledgement from the Board Chairperson.....	ii
Note from the Executive Director's Desk	iii
BOARD OF TRUSTEES	iv
1. INTRODUCTION	1
1.1. About the Economic and Social Research Foundation	1
1.2. The Mandate of ESRF	1
1.3. Our Mission and Vision	1
1.4. ESRF Strategic Objectives	1
2. MEDIUM TERM STRATEGIC PLAN 2022 - 2026	3
2.1 ESRF Core Research Themes and Sub-Themes	3
2.2 Snapshot of Activities	4
2.3 Implementation of activities in 2023	7
Theme 1: Inclusive Growth, Employment, and Industrialization	13
Evaluation of Tanzania Development Vision (TDV) 2025	14
Theme 2: Globalization, Regional Integration, Trade, Investment and Business Facilitation	21
Theme 3: Good Governance and Accountability.....	23
Theme 4: Gender, Social Service Delivery and Social Protection	23
Theme 5: Natural Resources and Environmental Management	24
Theme 6: Enhancing Digital Economy, Knowledge Management, and Innovation	25
3. ESRF Capacity Building Activities for 2023	24
4. ESRF Organisational Aspect	41
4.1 Staff	41
4.2 Training and Capacity Development	41
4.3 ESRF Organizational Chart.....	42
4.4 Staff List 2023.....	43
5. Financial Report 2023	44
6. ESRF Publications 2023	44

Acknowledgement from the Board Chairperson



Building on the strong foundation laid in 2022, the Economic and Social Research Foundation (ESRF) is proud of its accomplishments in 2023. This year marks the 29th year of ESRF's unwavering commitment to delivering high-quality research and promoting positive change in Tanzania and Africa.

Despite ongoing global challenges, ESRF persevered in its mission. We are especially grateful for the continued support of our stakeholders, whose contributions were instrumental in our success.

We express our gratitude to the Government of Tanzania for the enduring partnership which allows ESRF's research to directly inform critical policy decisions. We extend our sincere thanks to all our partners, whose generous financial support empowers ESRF to conduct impactful research.

The Foundation in 2023 experienced a memorable year as the President of the United Republic of Tanzania H.E Dr. Samia Suluhu Hassan appointed Dr. Tausi Mbagu Kida, then Executive Director of ESRF to be the Permanent Secretary, President's Office, Planning and Investment. The appointment was a great honor and testament to ESRF's contribution in the country. Consequently, the Board of Trustees appointed Prof. Fortunata Songora Makene, as the new Executive Director of ESRF. The Board is confident that the new Executive Director will provide seamless leadership in meeting the Foundation's Mandate.

ESRF remains committed to its core mission and looks forward to continued collaboration with all stakeholders. Together, we will strive to address Tanzania's most pressing social and economic challenges and contribute to a brighter future for the nation and the continent.

Thank you for your continued support.

Mr. Phillemon Luhanjo

Chairperson, ESRF Board of Trustees

Note from the Executive Director's Desk



It is with great pleasure that we present the Economic and Social Research Foundation's (ESRF) Annual Report for the year 2023. This report highlights our achievements, activities, and partnerships over the past year, showcasing our commitment to Research and Advisory Services, Capacity Building, as well as Knowledge Management and Innovation. This reports showcases ESRF's unwavering commitment to supporting positive change in Tanzania.

The year 2023, marked the 29th year since the commencement of the Foundation's operations, as a Foundation we look to the future to ensure that ESRF continues to meet the demands of the contemporary world. For a period of 29 years, ESRF is still one of the leading policy think tanks in Tanzania

The Foundation conducted impactful research across various thematic areas. The Foundation reviewed the Tanzania Development Vision 2025 to understand the achievement so far and addressed ongoing concerns to be incorporated in the Tanzania Development Vision 2050. Other key assignments that included consortiums from around the world and strategic national projects such as "Making Agricultural Trade Sustainable" and the stakeholder management plan for the Julius Nyerere Hydropower Project addressing critical development issues in Tanzania.

ESRF has worked with London School of Economics from the UK on exploring the role of self-built housing in driving urban and economic growth, with a focus on Tanzania and Ghana, Women economic empowerment through public procurement, "Food Systems Transformation in Southern Africa," and the Work Readiness Program to Prepare the Transition from Secondary Schools directly informs policy decisions and fosters sustainable development.

In implementing ESRF's core activities, the Foundation has been privileged to work with several stakeholders and development partners including the Government Ministries, Departments and Agencies (MDAs), the William & Flora Hewlett Foundation, the International Development Research Centre (IDRC), Center for Effective Global Action (CEGA), Network of Impact Evaluation Researchers in Africa (NIERA), University of California – Berkeley, the World Bank, Partnership for Economic Policy (PEP) and Social Science Research Council (SSRC), the Food, Agriculture and Natural Resources Policy Analysis Network (FANRPAN), Norwegian School of Economics (NHH), Chr. Michelsen Institute (CMI), Save the Children US (SCUS), Open University of London, London School of Economics (LSE) and others.

Moreover, beyond research, ESRF actively contributes to public health initiatives. In 2023, we implemented projects promoting healthy diets, increasing COVID-19 vaccination rates, and combating public health misinformation. Furthermore, the Foundation continued to publish locally and international in sharing knowledge with different policy actors for uptake.

ESRF remains dedicated to its mission of promoting inclusive growth, sustainable development, and good governance in Tanzania and beyond. We look forward to the continued collaboration with all stakeholders as we strive to address Tanzania's most pressing challenges and in creating a brighter future for the nation.

Prof. Fortunata Songora Makene

Executive Director

Board of Trustees



Mr. Phillemon L. Luhanjo
Chairperson



Dr. Stigmata C; Tenga
Vice Chairperson



Mrs. Lilian M. Liundi
Member



Prof. Sylvia S. Temu
Member



Amb. Ami Mpungwe
Member



Amb. John Ulanga
Member



Mr. Abdulmajid M. Nsekela
Member

1. Introduction

1.1. About the Economic and Social Research Foundation

The Economic and Social Research Foundation (ESRF) is an independent policy research institution based in Dar es Salaam, Tanzania. The Foundation was established in 1994 and tasked with conducting research for policy analysis and capacity building of actors in development management. The Foundation's primary objectives are to undertake policy-enhancing research, strengthen capabilities in policy analysis and evidence-based decision making, as well as articulate and improve the understanding of policy options in the government, the public sector, the donor community, the growing private sector, and the civil society.

1.2. The Mandate of ESRF

The overall goal and mandate of ESRF is to improve public policy making for realization of national development goals, primarily through economic forecasting, policy analysis and research, and formulation of medium and long-term strategic perspectives for economic and social development. In addition, ESRF is expected to provide and implement innovative and practical recommendations that advance the nation's broad goals: foster the economic and social welfare, security, and opportunity of all Tanzanians. The Foundation is mandated to work in the following specific areas: a) To undertake research in public policy and sector-oriented issues b) To facilitate capacity development for government and other development stakeholders c) To act as a focal point for dialogue and exchange of knowledge on pertinent social and economic issues d) To disseminate/communicate policy and research findings for the purpose of deepening and widening the understanding of the issues, opportunities, and challenges by researchers and policy makers.

1.3. Our Mission and Vision

ESRF VISION

To become a national and regional centre of excellence in research and capacity development for policy analysis and development management.

OUR MISSION

Advancing knowledge to serve the public, the government, CSOs, and the private sector through policy-oriented research, capacity development initiatives and advocating for good development management practices.

1.4. ESRF Strategic Objectives

The overall objective of the Foundation is to conduct research in economic and social policy areas and development management and use its research outcomes to facilitate the country's capacity for economic development and social advancement.

Specific Objectives Below are the specific objectives of the Foundation:

- a) Identifying and undertaking independent and objective social and economic research and analyses, including macroeconomic, inter-disciplinary and sectoral studies on topics affecting public policy in areas such as environment and natural resources, agriculture and rural development, social welfare, innovation and development etc

- b) Developing and strengthening the capacities of development stakeholders in public policy research and analysis and assist the Government in the process of policy formulation and implementation through innovative capacity development initiatives such as training on impact assessment and other outreach programmes
- c) Serving as a reservoir of research resources on public policy and related issues and spearhead knowledge transfer and innovation aimed at increasing the awareness of national decision makers and the public on the usefulness of technology in development
- d) Serving as a point of communication and encourage debate and discourse on issues pertinent to the sub-national, national, and regional development priorities
- e) Encouraging national, regional, and international networking around social and economic policy issues through organizing symposia, conferences, workshops, and other meetings

2.0 Medium Term Strategic Plan 2022 - 2026

The Foundation's contributions include analytical work in search of options for Tanzania's effective and productive participation in regional and global relationships. The Foundation's responsiveness to demand driven strategic research and capacity development enhances the significance of ESRF for government, and at least three other categories of development stakeholders (the private sector, the civil society and development partners). This orientation also sharpens ESRF capacity to analyze sector priorities as well as economic and sector drivers and inter-sectoral linkages. In addition, the Foundation to remain abreast with new international and regional processes and commitments, such as the Sustainable Development Goals (SDGs), Agenda 2063 and EAC Vision 2050 among others

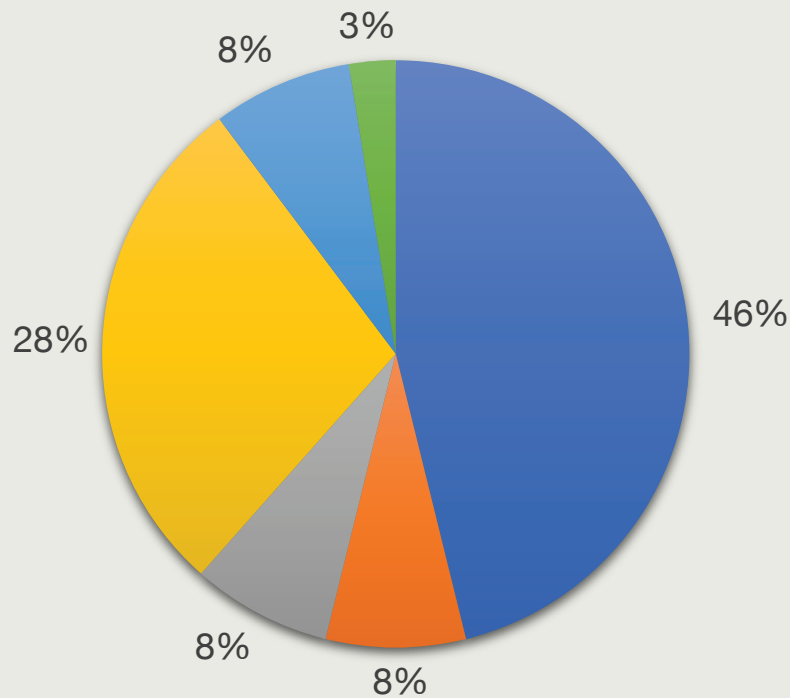
The choice of research focus during the current Medium Term Strategic Plan (MSTP 2022- 2026)_ continues to be influenced by eight national issues that are topical in the country's economic and social development process. These are: (i) Overarching National Development Frameworks; (ii) The need to consolidate the development attained through MDGs which are now taken up by Sustainable Development Goals; (iii) The need for efficient exploitation of the natural resources endowment; (iv) Vigorous domestic resource mobilization efforts; (v) Giving proper place of Local Government and Communities in the development process; (vi) Trying to inculcate a culture of responsibility in peoples' mind sets; (vii) pursuing a realistic regional integration process and agenda; and (viii) good governance.

2.1 ESRF Core Research Themes and Sub-Themes

	Core theme
1	Inclusive Growth, Employment, and Industrialization
2	Globalization, Regional Integration, Trade, Investment and Business Facilitation
3	Good Governance and Accountability
4	Gender, Social Provision, and Social Protection
5	Natural Resource and Environmental Management
6	Enhancing Digital Economy, Knowledge Management, and Innovation

2.3 Implementation of activities in 2023

In 2023, the foundation has been able to implement several activities that fall under the core research themes of the 2022–2026 Medium Term Strategic Plan. The figure below shows the percentage distribution of the projects activities that contributed to the implementation of the foundation core research themes.



- Inclusive Growth, Employment, and Industrialization
- Globalization, Regional Integration, Trade, Investment and Business Facilitation
- Good Governance and Accountability
- Gender, Social Provision, and Social Protection
- Natural Resource and Environmental Management
- Enhancing Digital Economy, Knowledge Management, and Innovation

Theme 1: Inclusive Growth, Employment, and Industrialization

Evaluation on the Implementation of the Tanzania Development Vision (TDV) 2025

The Ministry of Finance commissioned ESRF to conduct an evaluation of the Tanzania Development Vision (TDV) 2025. The evaluation focused on the objectives, targets and goals of the TDV 2025 based on the five attributes which are (i) high quality of livelihood; (ii) peace, stability and unity; (iii) good governance; (iv) a well-educated and learning society; and (v) a semi-industrialized and competitive economy that is capable of producing sustainable and broadly shared benefits.

The assignment called for an evidence-based assessment of the progress made towards the TDV 2025 Goals and Targets. The culmination included proposing policy recommendations and lessons learned to guide the formulation of a new vision, emphasizing key drivers and focus areas.



ESRF researcher facilitating a stakeholder workshop in Mtwara.

The report was further disseminated to the two high-level meetings- National Vision Steering Committee and National Vision 2050 Core Technical Team in Zanzibar in January 2023.



ESRF delegation at the official unveiling of the TDV 2025 evaluation report during the Tanganyika Independence Day Celebrations, in Dodoma

Food Systems Transformation in Southern Africa for One Health (FoSTA-Health)

FoSTA-Health endeavors to develop ambitious and inclusive visions of, and solutions for, cross-scale food systems transformation for achieving positive one health outcomes in Southern Africa. Through equitable collaboration across a diverse consortium of partners, and through creative, evidence-based engagement with a wide variety of food system stakeholders in four focal Southern African countries (Malawi, South Africa, Tanzania and Zambia) the project aims to deepen understanding of connections between human, animal, and environmental health in various food system scales. Using an integrated modeling approach, it seeks to simulate such interactions, exploring pathways for transformative food system changes over time and space.

The project involves participatory efforts to co-develop and evaluate management strategies aligned with one health objectives and to establish transdisciplinary learning communities for evidence-based, sustainable, and equitable transformative change in southern Africa's food systems.



FoSTA team together with representatives from the Ministry of Agriculture, led by the Director of Agricultural Marketing and Food Security in Dodoma.

Towards the end of 2023, the FoSTA-Health project unfolded through several strategic activities including:

A National Policy Dialogue (Morogoro, October 11-12, 2023): This event brought together experts, researchers, and policymakers from various institutions, engaging in discussions, presentations, and scenario development exercises. The aim was to identify priority areas and equitable pathways for food systems transformation in Tanzania, contributing to food system mapping and predictive modelling using representative transformation pathways (RTPs).



FoSTA-Health National Policy Dialogue in Progress in Morogoro.

Sub-national Scoping Visits (Muheza, Korogwe and Lushoto): Following the national policy dialogue, researcher reached out to the two districts, seeking to familiarize stakeholders with FoSTA- Health project, gaining insights into local contexts, in several issues like livelihood diversification, horticulture value chains (spices, oranges, and vegetables), governance issues, gender considerations, trade, and standards.



ESRF research team facilitates FGD with JNHPP local service providers from Mkongo village in Ikwiriri, Pwani

Diagnostic Study for TANICA and AMIMZA Coffee Companies

The project carried out a diagnostic study on assessing the vertical integration potential of the coffee supply chain for Tanganyika Instant Coffee Company (TANICA) and AMIMZA companies both located in Kagera region. The project seeks to document constraints and economic prospects and develop

data-driven strategies to facilitate the industrial upgrading and modernization of the two companies. The outputs of this work are also expected to improve the respective company's capacity to manage technological change and adapt to the changing demands and competition in the local, regional and international markets.

Work Skills for Life: The Work Readiness Program to Prepare the Transition from Secondary Schools.



Executive Director Prof. Fortunata Songora Makene with staff and enumerators for the Work Readiness Study

ESRF in partnership with the Norwegian School of Economics (NHH) is undertaking this study on Work skills for life: a work readiness programme to prepare the transition from secondary school. The project is focusing on addressing one of the big challenges in Tanzania – youth unemployment and the lack of job readiness among secondary school leavers.

This randomized controlled trial program will tap into the existing formal education infrastructure in Tanzania and train teachers to deliver weekly work training modules to young adolescents during the last school year before graduating from lower secondary school. An important innovation in our approach lies in the combination of training and supporting teachers, while simultaneously providing them with new teaching material designed to improve work readiness. Training existing teachers will facilitate scale-up to other students if the program turns out to be effective. The program will introduce a scalable extracurricular work readiness training program (WRT), purposefully designed to inspire and motivate young adolescents to adequately prepare themselves for the job market. The Foundation successfully undertook the baseline survey in 50 schools in Tanga and Dodoma regions.

The ultimate goal of our proposed research is to support education sector decision-making in low-income settings through the provision of rigorous evidence on the effectiveness and the mechanisms of a program specially designed to improve secondary schooling outcomes and youth labor market outcomes.



Mr. Richard Ngilangwa, (2nd Right) Research Fellow - ESRF, with Ruka Creatives Team group photo during the training of teachers on the use of podcast to expose students to aspects of the world of work.

Theme 2: Globalization, Regional Integration, Trade, Investment and Business Facilitation

Making Agriculture and Trade Sustainable (MATS)

This is a three-and-a-half-year project implemented by a consortium of 13 partners under the coordination of the University of Helsinki with financial support from the European Union (EU). It focuses on the identification of key leverage points that foster positive and reduce negative impacts of agricultural trade on environmental sustainability and human well-being.

ESRF MATS project team carried out data collection in Dar es Salaam, Tanga and Dodoma regions. The data were significant in informing the preparation of a regional case study titled *Priority intervention requirements to enhance the capacity of Sub-Saharan African (SSA) countries for the export of high-quality food products to access EU and other international markets*. The case study covers Tanzania (Cassava), Uganda (Banana), Ethiopia (Goat), and Ghana (Cocoa).



ESRF Researcher, Ms. Agatha Kiama holding a freshly harvested cassava at Kwamsisi village in Handeni, Tanga.

As part of stakeholders' engagement, the MATS project organized a five-day high-level policy "Horizon 2020 MATS Tanzania Conference 2023" that took place between October 23 – 27, 2023 in Moshi. It was a multi-day event covering (i) high-level policy dialogue workshops on days one and two (ii) a high-level visioning workshop on day three (iii) a living lab field trip to coffee estates and farmers cooperatives organized on day four, and annual consortium meeting scheduled on the last day.

Theme 3: Good Governance and Accountability



ESRF Enumerators Conducting a Phone Survey



Empowering Women Owned Businesses through Public Procurement in Tanzania

Public procurement is a critical policy tool for driving a country's economic growth and transformation.

However, accessing equitable economic opportunities remains challenging for women-owned SMEs. The Tanzanian government has made efforts to promote gender equality in public procurement, including setting aside a portion of the

annual procurement budget for women, youth, and persons with disabilities. Despite these efforts, challenges persist, including corruption, inadequate awareness of procurement processes, and delays in payments, among others.

Compared to Kenya, Tanzania has faced challenges in implementing affirmative procurement policies effectively. Kenya has seen an increase in the proportion of public procurement spend going to women-owned businesses and other disadvantaged groups. The study aims to address how public procurement programs can enhance women's participation in high-value sectors and work in Tanzania. The study's findings highlight the need for clearer goals, capacity building, advocacy, and innovative communication strategies to make public procurement more accessible to women-owned SMEs in Tanzania.

Theme 4: Gender, Social Service Delivery and Social Protection

A realist evaluation of Connect - A project connecting first-time mothers to postpartum family planning through sustainable approaches

The "Connect" project, funded by the Bill & Melinda Gates Foundation and implemented by Save the Children, aims to increase the use of postpartum family planning among first-time parents (ages 15-24) in Tanzania. The project works by enhancing existing health and nutrition initiatives, specifically partnering with USAID's Lishe Endelevu nutrition project, which reaches first-time parents and their communities through community-based outreach activities. The project's approach involves developing, testing, scaling, and evaluating program enhancements that better meet the needs of first-time parents within these existing initiatives.



ESRF researchers discussing the tools for the evaluation of the CONNECT project prior to data collection

The Economic and Social Research Foundation (ESRF) has been tasked with providing the qualitative research evaluation (Realist Evaluation-RE) for the Connect project. ESRF's role in the baseline phase involves collecting qualitative data using semi-structured in-depth interviews (IDIs) and focus group discussions (FGDs) at the policy, service delivery, and client levels in two districts in Tanzania. This project will help understand the effects of the program enhancements on health systems actors and organizations, as well as the contextual factors that enable or limit the uptake, utilization, adaptation, and scaling-up of these enhancements. The study design adopts an exploratory case study approach guided by the principles of Realist Evaluation, aiming to uncover the mechanisms by which program activities contribute to the desired outcomes.

Afya Yako: Countering Public Health Misinformation through Local Media

During this period, we continued to implement this study on evaluating and testing the effectiveness of community radios in addressing misinformation around public health issues including COVID-19 and instilling behavioral changes including acceptance of the COVID-19 vaccine. This project is implemented in collaboration with experts from Columbia University and the National Institute for Medical Research (NIMR). The specific research questions for the study include the following:

1. Can external assistance strengthen local radio stations' capacity to identify and counteract public health misinformation?
2. Can local radio station campaigns counteract public health misinformation and promote appropriate public health behaviors?
3. What are the most effective methods for delivering messages that seek to overcome public health misinformation?

Furthermore, ESRF researchers had the privilege of attending the Noble Prize Summit in Washington, centered around the theme of Truth, Trust, and Hope. During the event, we had fruitful interactions with project funders and other recipients of the Mercury project grants.

During this period, the project collaborated with Khangarue Communications Company to create and broadcast the radio drama "Sauti Ya Tiba" across 23 community radio stations. Fifteen episodes were produced and aired, while the stations also mobilized listeners from selected facilities within their coverage areas, amplifying the project's reach and impact.

As the sun sets on another chapter, the project stands as a beacon of hope and progress. With each milestone achieved and every life touched it reaffirmed the power of collective action and unwavering determination to create a better tomorrow and reduce public health misinformation and disinformation.



Mr. Sango provided the Opening remarks on behalf of the Executive Director during the Opening session of the Afya Yako- Demand Side Journalist Training

SMS Campaign to Increase COVID-19 Vaccine Take-up in Tanzania

The Foundation continued with the implementation of the PEP-funded project aiming at testing the effectiveness of SMS campaigns in reducing vaccine hesitancy and thereby increasing the uptake of vaccines in Tanzania. The Foundation conducted the SMS intervention in collaboration with Ipsos (Tanzania) which was our data supplier, and conducted the endline survey. ESRF has analyzed the data and now is completing the research manuscript. The study is being implemented in collaboration with the National Institute for Medical Research (NIMR). The study is being funded and implemented within PEP's framework of capacity-building support to institutions in East and West Africa



Mr. Said Rashid presenting the preliminary findings on the PEP Annual Conference, which was conducted in Guinea Bissau.



From Left: Maria Laura, PEP Research Director Experimental Group; Mr. Said Rashid, Researcher at ESRF & Prof. Jane Mariara, PEP Executive Director

Overcoming Budget, Availability, and Attention Constraints to Healthy Diets in Tanzania.

During this period, the ESRF continued with the implementation of a three-year project focusing on creating an evidence base for promoting the consumption of healthy diets in Tanzania. The title of the project is “Overcoming Budget, availability, and attention constraints to healthy diets in Tanzania”. The overall objective of the recipient concerning the project is to understand and test interventions for improving how urban Tanzanians can access, afford, and choose healthy foods. The second phase of the study was carried out which was the Discrete Choice Experiment in preparation for the third phase of the study which is the intervention using a Randomized Control Trial (RCT).

During this period, the team had a meeting in Washington DC together with the team from IFPRI to further discuss progress and plan the intervention. Once the plan was in place, we started by registering and selecting eligible shops or vendors that would participate in the intervention called the ‘*duka listing*’ survey. This survey aimed to look at the availability of the three products that will be used in the intervention. The listing was done in Temeke, Tandika, and Mbagala (the three wards for the big intervention) and Mtoni (which was used for the pilot). Eligible shops were those that sell either of the three, UHT milk, unflavored yogurt, and eggs.



Impact Evaluation Laboratory Team, together with IFPRI at Washington DC for RCT planning meeting.



Enumerator doing duka listing at Mbagala Ward in preparation for the randomized control trial under the Healthy Diet IDRC project.

Theme 6: Enhancing Digital Economy, Knowledge Management, and Innovation

The Foundation through the Knowledge Management and Innovation (KMI) Department in the year 2023 among other things, exerted efforts in; ***(Enhancing Local Capabilities and Support Community Innovation and Best Practices*** - finalizing the three-year project – the TangaYetu Initiative which was executed jointly by Tanga City Council, Innovex as Funding Manager, and other stakeholders with the funding from Fondation Botnar; ***Strengthening Community Knowledge and ICT for Development, Knowledge Transfer and Information Communication and Visibility.***

Enhancing Local Capabilities and Support Community Innovation and Best Practices

The Foundation acted as a Secretariat Backbone Organization of the TangaYetu initiative which aimed at building a more youth-friendly City as it continues to grow/develop. In this year various activities were implemented including;

a) Steering Committee Meetings

The Foundation organized several meetings which aimed at presenting the progress of the Initiative to the Steering Committee.



TangaYetu Initiative coordinators, implementers and funders in a group photo after the steering committee meeting.

b) Dissemination Workshop

The Foundation organized a one-day dissemination workshop on the projects implemented in Tanga City under the TangaYetu Initiative. The workshop aimed at bringing together stakeholders to inform them about the overview of the achievements, success stories, lessons learned, and the way forward for multiple projects implemented in Tanga City.

The workshop attracted 130 participants from different institutions including the District Commissioner, District Administrative Secretary, Mayor, City Director, Tanga City Council Management team, senior staff from the office of Tanga Regional Commissioner, youth beneficiaries and students whom the project supported.



Mr. Patrick Waziri, TangaYetu Initiative Coordinator providing an overview of the Tanga Yetu projects

c) OurCity Initiative Annual Global Workshop

The Foundation co-organized with Fondation Botnar the Annual Workshop which was held between October 16th – 20th, 2023 in Tanga City attracting participants from various Cities including: Cluj - Romania, Manta - Ecuador, Koforidua - Ghana, Baranquilla – Colombia which visited Tanga to learn from the journey of TangaYetu and its partners. The workshop was an opportunity to interact with different dignitaries for the innovative work which was carried out under TangaYetu over the past 3 years and is now being replicated across the globe.

d) Redevelopment of Jamhuri Park (Forodhani).

The Foundation coordinated the redevelopment of Jamhuri Park seeking to serve as a re-creation centre for families in Tanga City where young people will actively participate in running businesses to improve their income and wellbeing. The Park will open opportunities for youth to engage in business as well as re-creation and finally improve their income and wellbeing.



Jamhuri Park (Forodhani) the center for re-creation and business

Strengthening Community Knowledge and ICT for Development

The Foundation in collaboration with Prism Company and IR Media prepared educational short video clips and a documentary which showcased various activities in agriculture, poultry and blue economy implemented by TangaYetu Projects to stimulate other youths in other cities in Tanzania to borrow a leaf from Youth in Tanga City.

In partnership with IR MEDIA the Foundation prepared short video clips showcasing different activities executed by women entrepreneurial to increase the capacity of women owned business to participate in public procurement in Tanzania.

The Foundation also coordinated OMaT to impart knowledge of using TAUSI system (Online system for Business Registration) to businessmen in Tanga City. TAUSI system assisted more than 10,000 traders to officially register their business increasing income generation in Tanga city.



The Foundation has been supporting contents for Community radios

Knowledge Transfer

In a bid to strengthen ability in doing profitable business, the Foundation through Knowledge Management and Innovation Department coordinated a number of activities in order to impart new knowledge to youth in Tanga City through the TangaYetu Initiative.

The TangaYetu project improved the livelihood of more than 10,000 young people who were supported by different projects including; crab fattening, poultry, fisheries whereby youth voluntarily participated



A youth in Tanga City holding fattened crab



Youth in Tanga Setting up crab cages



Youth groups were given fiber boats for deep see fishing as part of increasing income

Youth Economic Empowerment Through Agribusiness Project in Tanga City.

The Foundation was involved in the establishment of agribusiness centre: (i) to promote Organic farming in Tanga City (ii) to increase household incomes of youth small-scale horticultural producers in the project area through increased production of horticultural products and enhanced marketing. (iii) to build entrepreneurship capacity to youth in Tanga.



The TangaYetu Initiative imparted knowledge to youth in agribusiness activities

Other projects executed on knowledge transfer including;

Digital Skills project which had a significant step towards addressing the high unemployment rate among the youth in Tanga City.

Smart farming: the Foundation supported stakeholders in preparations of Hydroponic Vegetable, Azolla farming, Re-circulating Aquaculture System, rearing fish both through ponds and cages etc.

IT Support Data Management and Processing: Serve a broad range of users (staff and visiting researchers). The Unit conducted capacity building sessions to equip researchers and research assistants in data collections, analysis and interpretation of data.

3.0 ESRF Capacity Building Activities for 2023

1. INTRODUCTION

The Foundation Capacity Development's activities aim to strengthen the Tanzanian workforce's capacity to participate more effectively in the national development processes. The main capacity development activities for the Foundation are include.

1. Coordination of policy dialogues and public seminars/lectures.
2. Implementation of short-term training courses.
3. Provision of opportunities for Internship and Field Practical Attachments to students of higher learning.
4. Coordination of scientific conferences on policy matters.
5. Conducting research projects.

In the year 2023, ESRF continued to work on various research projects under the auspices of Impact Evaluation Laboratory. These projects are (a) activities for the impact evaluation laboratory itself, (b) a study aiming at testing interventions for promoting the consumption of healthy diets, (c) SMS Campaign to Increase COVID-19 Vaccine Take up in Tanzania – PEP funded project and Afya Yako: Countering Public Health Misinformation through Local Media – Mercury funded project

PROJECTS HOSTED

i) Impact Evaluation Lab

The objective of the Impact Evaluation Laboratory is to demonstrate and cultivate a culture of using evidence in policy-making processes in Tanzania. The lab also aims to strengthen the capacity of researchers to conduct rigorous impact evaluation studies and use findings in decision and policy-making processes. During the year 2023, the department continued to implement several activities under this project. These activities include the following: -

a). Small grants initiative for capacity development of junior researchers.

In 2023, the IE Lab also coordinated a support program for junior and intermediate researchers in Tanzania by offering and managing a "small grants" program for researchers. The objective of this program is to provide an opportunity for junior researchers to sharpen their analytical skills through learning by doing environment. Through this initiative, the IE Lab intended to fund at least five (5) studies starting in 2023 at an average budget of \$ 5,000 per project. These projects are now in different stages of implementation. In addition to the provision of grants, through this initiative, the ESRF also provides direct mentorship throughout all the phases of each grant process.

The list of selected beneficiaries of the research grants and the titles of their projects include:

Table 1: Research projects funded through small grants initiative in August 2023

S/N	Title of the project	Name and designation of Principal Investigator
1.	The Long-term Livelihood Impact of Large land Expropriation to smallholder farmers. (Case: LNG Project PAPs in Likong'o).	Mr. Ally Jailawi , Master's student, Monitoring and Evaluation, Open University of Tanzania (OUT)
2.	The Effect of Dietary Diversity on Nutritional Status Among Children under 5 Years in Tanzania.	Dr. Tukae Mbegalo , Lecturer-Mzumbe University and UNICEF Cash Transfer Research Fellow.
3.	Effect of Climate Change News on Attitudes and Perceptions towards Fishing Conservation Areas.	Ms. Salma Emanuel , Assistant Lecturer-Institute of Development Studies at the University of Dar-es-Salaam (UDSM)
4.	Impact of Revolutionary Government of Zanzibar Donated Fishing Boats on Socioeconomic Welfare of Fishermen	Ms. Waida Hamza , Project Officer, Ministry of Trade, Industry, and Marketing-Zanzibar
5.	Impact of Productive Social Safety Nets on Households' Vulnerability to Poverty and Food Insecurity in Tanzania	Mr. Basil Msuha , Researcher, Tanzania Agriculture Research Institute (TARI).

b). Funding and coordinating online training courses on Data, Economics, and Development Policy offered by the Massachusetts Institute of Technology (MIT).

During the year 2023, the IE Lab has successfully funded and supported 4 researchers to attend an online training course on Data, Economics, and Development (DEDP) offered by the Massachusetts Institute of Technology (MIT) and Abdul Latif Poverty Action Lab (JPAL). The micro masters credential provides a good entry point for a master's degree in economics at the Massachusetts Institute of Technology. The program equips learners with practical skills and theoretical knowledge to tackle some of the most pressing challenges facing developing countries and the world's poor. To earn the DEDP Micro Master's program credential, learners must complete three core courses (Microeconomics, Data Analysis for Social Scientists, and Designing and Running Randomized Evaluations) and two of three electives (The Challenges of Global Poverty, Foundations of Development Policy, and Political Economy and Economic Development) online and pass their corresponding proctored exams.

c). Virtual Policy Dialogue Sessions

In 2023, the IE lab coordinated 26 virtual policy dialogue sessions under the "Utafiti Wetu" forums. Through these forums, the IE Lab facilitates a series of weekly virtual sessions in which researchers working in the field of development impact evaluation in Tanzania present and get feedback on their projects. The specific objectives of conducting these forums are as follows:

1. To forge networking between all trainees of IE and thereby reinvigorating their interest in IE work.
2. To facilitate interaction between local and senior researchers both local and foreign to generate new research collaborations.

3. To showcase IE studies conducted by local researchers and/or research conducted in Tanzania.
4. To allow for interactions between local researchers and government personnel including the most important government researchers but also decision-makers who are critical for policy change.

These weekly sessions tend to attract the participation of junior researchers trained by the ESRF on impact evaluation. The sessions are also attended by senior researchers and scholars in the field from ESRF and local and foreign universities. Another important category of participants includes government officials. Below is a list of some of the virtual policy dialogues implemented in 2023.

Table 2: List of virtual policy dialogues implemented in 2023.

S/N.	Title and details of policy dialogue
1.	<p><i>SMS Campaign on COVID vaccination in Tanzania, Tuesday 14th March 2023.</i></p> <p>The presentation was given by Saidi Rashidi, Assistant Research Fellow - Impact Evaluation Lab at ESRF and it was chaired by Dr. Anelisa Martin, a Research Scientist from the National Institute of Medical Research (NIMR).</p>
2.	<p><i>Rewards and their effects on children's academic achievements in Tanzania, Tuesday 28th February 2023.</i></p> <p>The presentation was done by Dr. Monica Kauky, Lecturer in the Department of Geography and Economics, at DUCE, UDSM. The session was chaired by Ms. Noela Ringo, Research Fellow, IE Lab at the ESRF.</p>
3.	<p><i>Impact of the Secondary Education Development Program on Access to Secondary Education in Tanzania, Tuesday 11th April 2023.</i></p> <p>The presentation was done by Mr. Dismas Alex, an Assistant lecturer, at the Department of Economics and Tax Management, Institute of Finance Management. The session was chaired by Ms. Noela Ringo, Research Fellow, IE Lab at the ESRF.</p>
4.	<p><i>Public opinion and regional integration in Africa, Tuesday 9th May 2023.</i></p> <p>The presentation was done by Dr. Mwita Chacha who is an Assistant Professor in International Relations, Department of Political Science, and International Studies at the University of Birmingham. The session was chaired by Ms. Noela Ringo, Research Fellow, IE Lab at the ESRF.</p>
5.	<p><i>Industrialization Policy in Tanzania: Is it a Political Drama or Real Game of Economic Changer? Tuesday 20th June 2023.</i></p> <p>The presentation was done by Mr. Jackson Bulili, an Assistant Lecturer of Development Economics, Entrepreneurship, Agribusiness, and Development Studies at the Institute of Rural Development Planning (IRDP) & Mr. Lucas Salati from the Institute of Accountancy Arusha where it was chaired by Ms. Dorothy Richard, Research assistant - Impact Evaluation Lab at ESRF.</p>
6.	<p><i>Violence Against Women in Tanzania, Wednesday 28th June 2023.</i></p> <p>The presentation was done by Girija Borker, an Economist in the Impact Evaluation Unit (DIME), and Aidan Coville who is a lead Economist, Infrastructure and Climate Change Research Program Manager, at DIME. The session was chaired by Mr. Zakayo Zakaria, Research Fellow, IE Lab at the ESRF.</p>

d) Impact Evaluation Training Course.

The Lab has successfully conducted a capacity-building workshop on impact evaluation which aimed at building the capacity of policy researchers, academicians, and program managers on impact evaluation. The workshop covered fundamental methods of impact evaluation, fieldwork design for impact evaluation, machine learning, big data in impact evaluation, and data analysis using Stata.

This is a three-week training session that was conducted from 19th June to 11th August 2023 at the ESRF conference hall in Dar-es-Salaam. The course were facilitated by ESRF staff. A total of 40 participants attended and completed the three-week training course.

e) Other Training

Location	Title	Number of Trainings	Participants per Training	Dates
Zanzibar	Introduction to Experimental and Non-experimental Methods & STATA Software	1	26	6th March - 10th March 2023
Dodoma	Introduction to Experimental and Non-experimental Methods & STATA Software	1	14	27th March - 31st March 2023



Impact Evaluation Laboratory Team with the Planning Commission team in Zanzibar for Impact Evaluation Training



Mr. Zakayo Zakaria, a researcher at the Impact Evaluation Lab introduced participants to the core methods of Impact Evaluation in Dodoma.

Within this reporting period, we achieved several significant milestones. We successfully submitted the final research report, including a working paper draft with endline results, along with approved data packages and do files, all of which were vetted and approved by our mentor. Additionally, we registered our study with AEA RCT Registry, and we are pleased to report that our status is 'approved.'

In this period, we completed the study and submitted it for review and eventual publication in a top journal. Simultaneously, NIMR works on finalizing the policy paper and seeks approval from the policy outreach mentor. Our team stands ready to provide full support to our partners to ensure the successful completion of these deliverables.



A group practicing session of Journalists doing interviews during the Afya Yako- Supply Side Journalist Training session.



A group photo of the Executive Director, facilitators of the training together with Journalists during the Afya Yako- Supply Side Journalist Training session.



Group photo of (CCHeFS) initiative Learning Workshop in Nairobi

3. POLICY DIALOGUE AND ENGAGEMENTS

During this period, the Foundation implemented several policy dialogues. The list below highlights some of the policy dialogues conducted in 2023.

- 1. Food Systems Transformation in Southern Africa for One Health (FoSTA - Health National Stakeholder Dialogue) on 11th - 12th October 2023, funded by FANRPAN.**
- 2. High-Level Policy Dialogue for the Making Agricultural Trade Sustainable (MATS) on 23rd - 27th October 2023, funded by the European Union**
- 3. Stakeholder Inception meeting: Tanzania Seed Sector Development Strategy (TSSDS)**
- 4. SHORT-TERM TRAINING COURSES**

During the year 2023, the Foundation has implemented several short courses, some have been listed in the table below.

Table 5: Training workshop courses

S/N	Training workshop courses
1.	<p>Journalist Training for 24 Treatment Radios</p> <p>This training focused on the following three main areas.</p> <p>1. Health Training: These trainings were led by our colleagues from NIMR, led by Dr. Andrew Kilale. They aimed to build capacity among journalists on selected public health issues in the project, and misinformation in our communities regarding the respective health issues. These public health issues are (1) Vaccination (COVID, childhood), (2) Maternal health (ante and postnatal), (3) Traditional medicines and witchcraft, (4) HIV, and (5) Mental health.</p> <p>2. Health misinformation trainings: These training courses have been led by Dr. Syriacus Buguzi and focused on areas of (1) Key principles of health misinformation, (2) Identifying misinformation, (3) Researching correct misinformation, and (4) Sourcing information.</p> <p>3. Presenter skills training: These training courses have been led by Mr. Sammy Awami and focused on areas of (1) Developing entertaining and localized content, (2) Call-ins (3) Conducting expert interviews, and (4) How to design a running order for a radio program.</p> <p>The Afya Yako, Demand Side – Journalist Training took place on 31st July – 3rd August 2023 at ESRF Conference Hall.</p>
2.	<p>Generating and Meeting Demand: Using Journalists to Increase Health Service Uptake in Tanzania.</p> <p>During the reporting period, the ESRF implemented comprehensive training, led by Dr. Egbert Mkoko and Dr. Siriri, focused on enhancing journalists' skills in conducting investigative journalism. These initiatives are integral to our goal of promoting health service uptake through informed journalism.</p> <p>The objectives that underpin this training program are as follows.</p> <p>First, the training aims to equip the journalists with the knowledge and skills to conduct accountability journalism, including interviews with citizens, healthcare workers, and government officials. Furthermore, they were trained to create radio programs that effectively report on changes in the quality-of-service provision. Secondly, our goal was to provide journalists with a deep understanding of how dispensaries and health centers operate, including the common problems that local facilities face and potential issues surrounding service delivery that warrant investigation.</p> <p>The Afya Yako, Supply Side – Journalist Training took place on 19th – 22nd September 2023 at ESRF Conference Hall.</p>

5. FIELD PRACTICAL ATTACHMENTS AND INTERNSHIP

The role of ESRF in capacity building included building the capacity of junior and intermediate researchers by providing them with opportunities for a work placement at the Foundation. The objective of this program is to sharpen the research skills of junior researchers by providing them with working experiences in practical policy research settings. The Foundation hosted four (4) undergraduate students who did their Field Practical Training at the ESRF in 2023.

4. ESRF Organizational Aspect

4.1 Staff

The Human Resource and Administration Department has continued to support the Foundation in ensuring that it meets its core functions. The department is duty bound to see that the human resource plans, policies, guidelines, procedures, industrial relations and development strategies are implemented fairly and equitably; and that the working environment is conducive enough for staff to unleash their potentials.

The ESRF Staff strength as at 31st December, 2023 stood at 32 employees. The work force includes thirteen (13) Programme Staff, ten (10) Project/Consultancy Staff and nine (9) Operational Staff. In addition to the in-house staff, the Foundation has a substantial network of Consultants and Research Associates who work on projects together with in house staff.

4.2 Training and Capacity Development

Management has been providing short-term training courses to its employees aimed at improving their capacity, productivity and performance. More so, there is still a need to continue training our employees so as to maintain, upgrade and update their skills from time to time. Management has resorted into short-term training because such trainings provide both soft and hard skills which can be quickly applied on the job.

During the period of January to December, 2023 the following staff attended trainings:

4.2.1 Training on “How to use fire extinguishers by live fire demonstrations”.

All staff attended the training conducted by Matther + Platt Tanzania Limited held on 26th May 2023 at ESRF grounds. Staff were also shown the fire assembly point when emergencies occur.

4.2.2 Training on “Managerial skills and Confidentiality of Office files, Duties of Public Servant, Patriotism, and the Provision of Good Public Services”

Mr. Yasser Manu and Ms. Jacqueline Mwijage attended the above mentioned training organized by Tanzania Public Service College (TPSC) from 29th May to 2nd June 2023 in Tanga.

4.2.3 Training on “Development Methodologies”

Mr. Zakayo Zakaria attended the training organized in partnership with the French Development Agency (AFD), the Abdul Latif Jameel Poverty Action Lab (J-PAL), the Fund for Innovation in Development (FID) and the Morocco Employment Lab (MEL) organized by The Mohammed VI Polytechnic University (UM6P) from 4th to 7th July

2023 in Rabat, Kingdom of Morocco.

4.2.4 Training on “Strengthening the Quality of Student Learning Data in Tanzania”

Ms. Noela Ringo and Ms. Brenda Nyambo attended the training organized by the World Bank DIME from 9th to 11th August 2023 in Dar es Salaam.

4.2.5 Training on “Resource Mobilization”

The Board of Trustees members, Executive Director, Heads of Departments and senior members of staff attended a training conducted by Mr. Anthony Boateng who is the Chief Operating Officer at Development Initiative, also the Lead consultant for Institutional Sustainability. The training was held from 23rd to 24th August 2023 at ESRF premises.

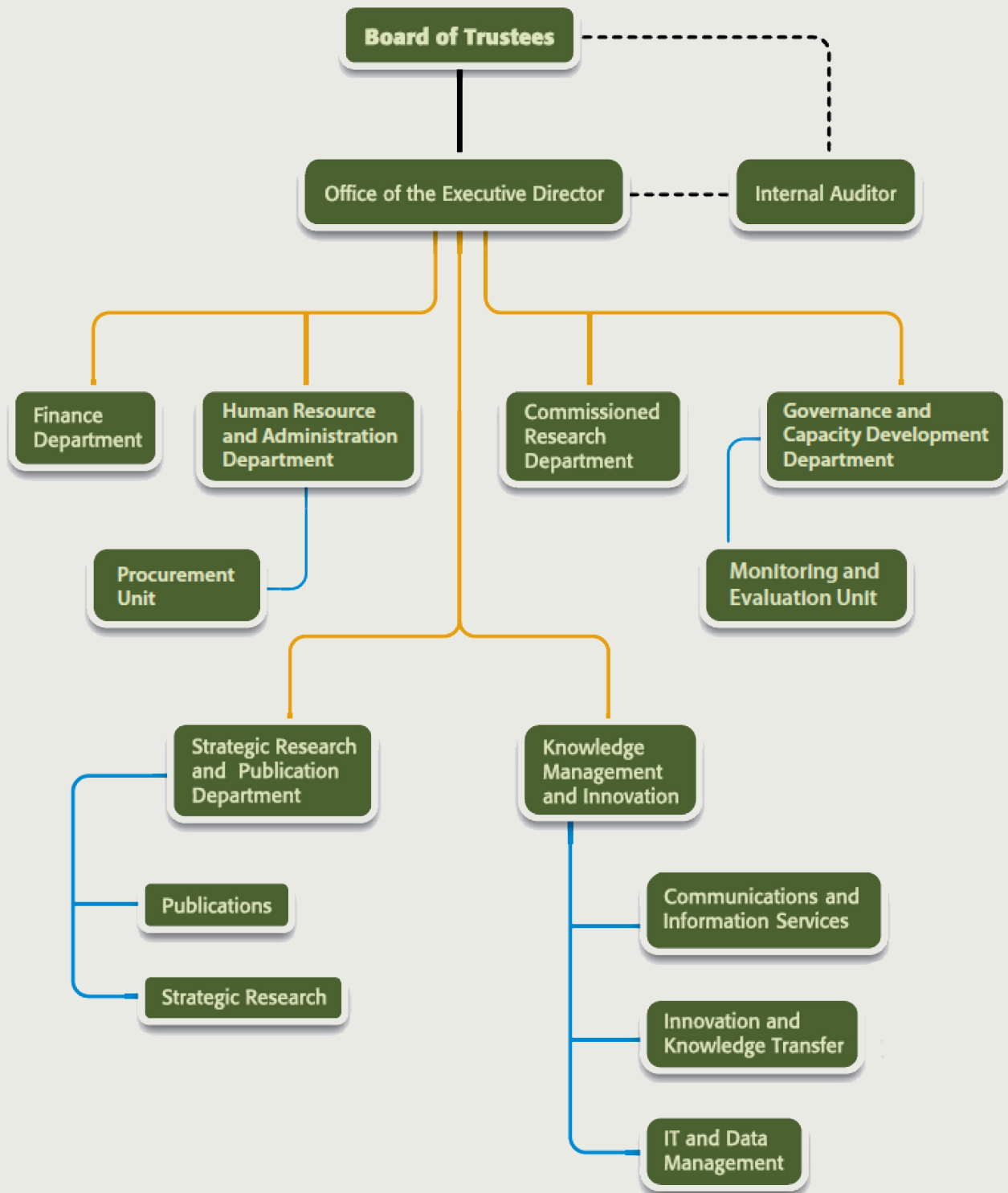
4.2.6 Training on “Building Resilient Agri-food System in Africa through Research, Inclusion and Crop Diversification amid Climate change”

Mr. Benedicto Mutalemwa attended a training organized by Africa Food Systems Forum (AGRF) from 6th to 7th September 2023 in Dar es Salaam.

4.2.7 Training on “Estimation of Poverty, Vulnerability and Inequality in the absence of recent Household Survey”

Dr. Mugisha Rweyemamu attended a capacity building training organized by UNECA from 27th to 29th September 2023 in Dodoma.

4.3 ESRF Organizational Chart



4.4 Staff List 2023

SN	NAME	DESIGNATION
1	Prof. Fortunata S. Makene	Executive Director
2	Mrs. Margareth Nzuki	Head, Knowledge Management and Innovation Department
3	Ms. Vivian Kazi	Head, Strategic Research and Publications Department
4	Mr. Abel Lawrence Songole	Head, Commissioned Research Department
5	Mr. Danford Sango	Head, Governance and Capacity Development Department
6	Mr. Deodatus Sagamiko	Head, Human Resource and Administration Department
7	Mr. Ernest Chiwenda	Head, Finance Department
8	Mr. Moja Mapunda	Internal Auditor
9	Mr. John Kajiba	Principal Information and Technology Expert
10	Ms. Aldegunda Ngowi	Principal Accountant
11	Dr. Constantine Manda	Director, Impact Evaluation Lab
12	Dr. Mugisha Rweyemamu	Senior Research Fellow
13	Mr. Frederick Yona	Senior Research Fellow
14	Mr. Richard Ngilangwa	Research Fellow
15	Mr. Benedicto Mutalemwa	Assistant Research Fellow
16	Mr. Zakayo Zakaria	Monitoring and Evaluation Expert
17	Ms. Dorothy Matekele	Research Assistant
18	Mr. Marco Kitundu	Research Assistant
19	Ms. Brenda Nyambo	Research Assistant
20	Mr. George Temba	Research Assistant
21	Ms. Agatha Kiama	Research Assistant
22	Mr. Patrick Waziri	Research Assistant
23	Mr. Maxmillian Yanda	Research Assistant
24	Ms. Noela Ringo	Research Assistant
25	Mr. Yasser Manu	Administrative and Procurement Officer
26	Mr. Seniorine Libena	Senior Publication and Publicity Officer
27	Mr. James Kasindi	Information Technology Expert (Systems Administrator)
28	Mr. Selemani Haji	Assistant Accountant
29	Ms. Jacqueline Mwijage	Personal Assistant to the Executive Director
30	Mr. Theo Mtega	Office Assistant
31	Mr. Maabad Ally	Senior Driver
32	Ms. Prisca Mghamba	Senior Office Attendant

5. Financial Report 2023

5.1 INTRODUCTION

Pursuant to the Tanzania Financial Reporting Standard No. 1 on Report of those charged with the Governance, the Board of Trustees presents its report together with the audited financial statements for the financial year ended 31st December 2023, which discloses the state of affairs of the Economic and Social Research Foundation (“**ESRF**” or “**the Foundation**”).

5.2 PERFORMANCE DURING THE YEAR

The year 2023 was the second year of implementation of the Foundation's seventh Strategic Plan 2022 – 2026. In this context therefore, the Foundation's activities during the year were fully influenced by the newly adopted Strategic Plan 2022–2026. On the other hand, the Foundation's continued implementing ongoing research, policy analysis and capacity development activities. Some of these activities include proposals which were conceived in 2022 but funding came forth in 2023.

Furthermore, the choice of the Foundation's activities in 2023 had been influenced by the demands of stakeholders especially the Government of Tanzania, Civil Society Organizations, UN agencies, International organizations and the private sector.

As part of the Foundation's efforts to augment National efforts in development management, especially in the light of achieving aspirations of National Vision 2025; during 2023 the Foundation's activities concentrated on creating knowledge on the prerequisites for social and economic transformation in Tanzania. Some of the studies in this area focused on creating a deeper understanding of the efficiency of domestic policies, policy coherence and addressing institutional bottlenecks hindering National development. At the Global level, the implementation of Agenda 2030 will certainly continue as a choice research area.

5.3 ESRF PLANS FOR 2024

For the year 2024, the ESRF will still be guided by the third year of the ESRF Medium Term Strategic Plan plan 2022 – 2026 which embraces the implementation of activities along with some selected strategic programs with significant alignment to National policy research priorities as well as towards supporting the Government of Tanzania and key stakeholders in the implementation of prioritized interventions. At the same time during the planning period, the Foundation shall consolidate its work around areas where the institution has been making a substantial contribution in policy research and development management. These are potential activities where the institution has already established traction with users of our work as well as potential funders/donors for our work.

Other activities planned for the year include the continuation of ongoing research projects, as well as bidding for new projects through preparation of project proposals and expressions of interest. In addition, the Foundation shall continue with implementation of capacity development activities for stakeholders (both research scientists and users of research findings) in Tanzania.

5.4 PRINCIPAL RISKS AND UNCERTAINTIES

In 2023, the Foundation experienced declining and unpredictable cut in institutional support and delays in the disbursement of funds from some clients.

5.5 FACTORS WHICH CONTRIBUTED TO THE FOUNDATION'S PERFORMANCE

Dedicated, Committed and Loyal Workforce

ESRF has a dedicated, committed and loyal workforce ready to provide ideal services to stakeholders and to the public in general. The workforce has a team working culture that builds the synergy in achieving ESRF's objectives.

Good Governance Policies

ESRF is implementing Governance policies which are aimed at improving the service delivery to the public in general.

Good relationship with the Government and Development Partners

ESRF received funds from the Government of the United Republic of Tanzania, Development Partners and other clients in implementing the Foundation's activities. ESRF believes that a prevailing good relationship with the Government and Development Partners will continue to exist in the next financial year.

5.6 EMPLOYEES' WELFARE

Employment Policy

ESRF is an equal opportunity employer. It gives equal access to employment opportunities and ensures that the best available person is appointed to any given position free from discrimination of any kind and without regard to factors like gender, marital status, tribe, religion and disability which do not impair his/her ability to discharge duties. During the year ESRF had 30 employees, out of whom 10 were females and 20 were males.

5.7 STATEMENT OF COMPLIANCE

ESRF complied with laws, rules and regulations related to its establishment and operation.

5.8 REPORT ON SUSTAINABILITY

The Foundation was operating pursuant to the newly adopted International Sustainability Standards, IFRS S1 & IFRS S2 disclosing decision-useful, climate-related financial information.

During the reported period, ESRF has shifted to online banking payment system effective 19th April 2023 on executing all non-cash payments. On top of that, all ESRF Board meetings' documents were shared through "Boardable System" rather than printed physical documents. Besides all, the Foundation has started to implement green procurement on proposal bidding and submission through registering and subscribing to online portal like National e-Procurement System of Tanzania (NEST). These initiatives have reduced most of the paper works and thus save our trees and environment in particular.

STATEMENT OF MANAGEMENT RESPONSIBILITIES

FOR THE YEAR ENDED 31ST DECEMBER 2023

According to the Trustees Incorporation Act, (RL Cap 375), Section 20(1), The Registrar General may by notice under his hand order any trustee or trustees incorporated under this Act to furnish to him, within a period prescribed in the order, dully audited accounts of anytrustee or trustee'sincorporation under this Act.

In view of the Act, the Management of an entity is required to prepare financial statements for each financial year, which give a true and fair view of receipts and payments of the reporting entity at the end of the financial year. It also requires the Management to ensure that the reporting entity keeps proper accounting records which disclose with reasonable accuracy at any time the financial position of the reporting entity. They are also responsible for safeguarding the assets of the reporting entity.

Management confirms that suitable accounting policies have been used and applied consistently, and reasonable and prudent judgment and estimates have been made in the preparation of the financial statements for the year ended 2023. Management also confirms that the International Public Sector Accounting Standards (IPSAS) have been followed and that the financial statements have been prepared on the going concern basis.

Management accepts responsibility for the annual financial statements, which have been prepared using appropriate accounting policies supported by reasonable and prudent judgments and estimates in conformity with International Public Sector Accounting Standards.

Management further accepts responsibility for the maintenance of accounting records that may be relied upon in the preparation of financial statements, as well as an adequate internal control system.

To the best of our knowledge, the internal control system has operated adequately throughout the reporting period and the records and underlying accounts provide a reasonable basis for the preparation of the financial statements for the year 2023.

We accept responsibility for the integrity of the financial statements, the information they contain and their compliance with IPSAS.

Nothing has come to the attention of the Management to indicate that ESRF will not remain a going concern for at least the next twelve months from the date of this statement.



**CHAIRPERSON
BOARD OF TRUSTEES**



**MEMBER
BOARD OF TRUSTEES**

Date 29th May, 2024

DECLARATION OF THE HEAD OF FINANCE**FOR THE YEAR ENDED 31ST DECEMBER 2023**

The National Board of Accountants and Auditors (NBAA) according to the powers conferred upon it under the Auditors and Accountants (Registration) Act. No. 33 of 1972, as amended by Act No. 7 of 2021, requires financial statements to be accompanied with a declaration issued by the Head of Finance/Accounting responsible for the preparation of financial statements of the entity concerned.

It is the duty of a Professional Accountant to assist the Board of Governing Body/Management to discharge the responsibility of preparing financial statements showing a true and fair view of the entity's position and performance in accordance with applicable International Accounting Standards and statutory financial reporting requirements.

Full legal responsibility for the preparation of financial statements rests with the Management as under Management Responsibility statement on an earlier page.

I, **Moja Mapunda**, being the acting Head of Finance of the Economic and Social Research Foundation (ESRF) hereby acknowledge my responsibility of ensuring that financial statements for the year ended 31st December 2023 have been prepared in compliance with IPSAS and statutory requirements.

I thus confirm that the financial statements give a true and fair view of the financial position of ESRF as at 31st December 2023, and its results of operations and cashflows for the year then ended and that they have been prepared based on properly maintained financial records.

Signed by:

Position: Ag. Head of Finance

NBAA Membership No. ACPA 2865

Date:, 2024

REPORT OF THE INDEPENDENT AUDITORS

TO THE BOARD OF TRUSTEES OF THE ECONOMIC AND SOCIAL RESEARCH FOUNDATION

Unqualified Opinion

We have audited the financial statements of The Economic and Social Research Foundation (ESRF), which comprise the Statement of financial position as at 31st December 2023, Statement of Financial Performance, Statement of Changes in Reserves and Statement of Cashflows for the year then ended and a summary of significant accounting policies and other explanatory notes set out on pages 26 to 42. We have obtained all the information and explanations, which, to the best of our knowledge and belief, were necessary for the purpose of our audit.

In our opinion, the financial statements give a true and fair view of the state of affairs of The Economic and Social Research Foundation as at 31 December 2023, and the results of its operations and cash flows for the year then ended, in accordance with IPSAS.

Basis of our opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Foundation in accordance with the International Ethics Standards Board for Accountants Code of Ethics for Professional Accountants (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Tanzania, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in the auditor's professional judgement, are of most significance in the audit of the financial statements of the year under review. These matters are addressed in the context of the audit of the financial statements as a whole, and in forming the auditor's opinion thereon, and a separate opinion is not provided on such matters. We have however determined that there are no key audit matters to communicate in our report.

Other information

Other information consists of the information included in the Report of the Trustees and the Declaration of the Head of Finance in relation to proper preparation of the Financial Statements. Other than the financial statements and our auditor's report thereon, the Trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance or conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If based on the work we performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Management and Those Charged with Governance for the Financial Statements

The Management is responsible for the preparation and fair presentation of the financial statements in accordance with IPSAS, and for such internal controls as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, management is responsible for assessing the Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Foundation or to cease operations, or have no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Foundation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our Objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control system.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion accordingly. Our conclusions are based on the audit evidence obtained up to the date of our report. However, future events or conditions may cause the Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Foundation to express our opinion on their impact on the financial statements, if necessary.
- We are responsible for the direction, supervision and performance of the Foundation audit. We remain solely responsible for our audit opinion. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Report on other legal and regulatory requirements

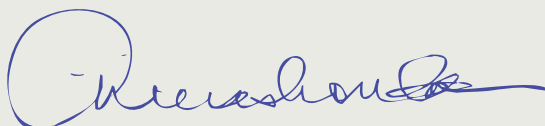
This report, including the opinion, has been prepared for, and only for, the Foundation as a body in accordance with the Foundation's Constitution and the Trustees Incorporation Act (RL Cap 375), not for any other purposes.

Consistent with the Foundation's Constitution and the Trustee Incorporation Act, we report to you, based on our audit, that:

- (i) We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit;
- (ii) In our opinion, proper books of account have been kept by the Foundation, so far as it appears from our examination of those books;
- (iii) The Report by Those Charged with Governance is consistent with the financial statements;
- (iv) Information specified by law regarding Trustees remuneration and transactions with the Foundation is disclosed; and
- (v) The Foundation's financial statements are in agreement with the books of account.

GLOBE ACCOUNTANCY SERVICES 2013

CHARTERED CERTIFIED ACCOUNTANTS



**METHOD A. KASHONDA - (FCPA, FCCA, MBA)
MANAGING PARTNER
DAR ES SALAAM.**

DATE: May 29, 2024

STATEMENT OF FINANCIAL POSITION

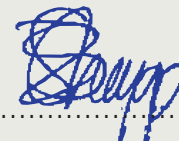
AS AT 31ST DECEMBER 2023

	NOTE	AS AT 31.12.2023 USD	AS AT 31.12.2023 TZS	AS AT 31.12.2022 USD	AS AT 31.12.2022 TZS
NON CURRENT ASSETS					
Property, Plant and Equipment	2	1,562,879	3,896,257,596	1,696,893	3,897,763,159
Intangible Assets	3	7,621	19,000,000	1,372	3,150,666
TOTAL NON-CURRENT ASSETS		1,570,500	3,915,257,596	1,698,265	3,900,913,825
CURRENT ASSETS					
Accounts Receivable & Prepayments	4	281,375	701,469,269	93,662	215,142,720
Cash and Bank Balances	5	239,855	597,958,295	304,622	699,717,008
TOTAL CURRENT ASSETS		521,230	1,299,427,564	398,285	914,859,728
TOTAL ASSETS		2,091,730	5,214,685,160	2,096,549	4,815,773,553
EQUITY AND LIABILITIES					
RESERVES					
Revaluation Reserve	6	1,721,265	4,291,113,372	1,791,081	4,114,113,372
Accumulated Deficit		(1,068,194)	(2,663,006,606)	(1,279,648)	(2,939,352,363)
TOTAL RESERVES		653,071	1,628,106,766	511,433	1,174,761,009
Deferred Income	21	148,470	370,136,154	43,535	100,000,000
CURRENT LIABILITIES					
Accounts Payable and Accruals	7	1,290,189	3,216,442,240	1,541,581	3,541,012,544
TOTAL CURRENT LIABILITIES		1,290,189	3,216,442,240	1,541,581	3,541,012,544
TOTAL EQUITY AND LIABILITIES		2,091,730	5,214,685,160	2,096,549	4,815,773,553

These financial statements were approved by the Board of Trustees and signed on its behalf by:



**CHAIRPERSON
BOARD OF TRUSTEES**



**MEMBER
BOARD OF TRUSTEES**

Date 29th May, 2024

STATEMENT OF FINANCIAL PERFORMANCEFOR THE YEAR ENDED 31ST DECEMBER 2023

	AS AT 31.12.2023 USD	AS AT 31.12.2023 TZS	AS AT 31.12.2022 USD	AS AT 31.12.2022 TZS
RECEIPTS				
Revenue Grants	388,469	924,166,667	614,024	1,407,343,573
Research Income	628,525	1,495,259,788	395,679	906,896,757
Commissioned Studies	419,578	998,175,127	362,393	830,603,838
Capacity Building	741,887	1,764,949,440	712,410	1,632,842,800
Knowledge management	227,577	541,406,815	220,833	506,148,591
Other Income	174,677	417,284,079	20,483	45,472,379
TOTAL PAYMENTS	2,580,713	6,141,241,916	2,325,822	5,329,307,939
PAYMENTS				
Programme Activities	1,348,472	3,208,015,871	982,977	2,252,983,035
Personnel Emoluments	739,766	1,759,904,221	760,458	1,742,969,655
Administrative Expenses	223,437	531,558,108	91,462	209,631,287
Staff Welfare and Incentives	80,463	191,420,522	78,935	180,918,958
Repairs and Maintenance	46,852	111,459,947	36,720	84,161,612
Telephone, Fax and Postage	15,617	37,151,724	12,823	29,390,399
Electricity and Water	11,956	28,443,908	12,411	28,445,662
Audit Fees and Expenses	7,322	17,420,000	7,561	17,330,000
Bank Charges	9,212	21,915,101	5,793	13,277,502
Loss on disposal	-	-	3,452	7,911,693
Depreciation	82,503	196,274,363	84,462	193,586,497
TOTAL PAYMENTS	2,565,600	6,103,563,765	2,077,053	4,760,606,300
NET RECEIPTS FOR THE YEAR	15,113	37,678,151	248,769	568,701,639

STATEMENT OF CASH FLOWFOR THE YEAR ENDED 31ST DECEMBER 2023

	AS AT 31.12.2023 USD	AS AT 31.12.2023 TZS	AS AT 31.12.2022 USD	AS AT 31.12.2022 TZS
CASH FLOW / (OUTFLOW) FROM OPERATING ACTIVITIES				
Net Receipts for the Year	15,113	37,678,151	248,769	568,701,639
Adjustments for Non-Cash Items:				
Depreciation	82,503	196,274,363	84,462	193,586,497
Deferred Income	148,470	370,136,154	43,535	100,000,000
Realised deferred income during the year	(43,535)	(100,000,000)	-	-
Amortization of software	1,324	3,150,667	1,375	3,150,667
Gratuity valuation	62,326	155,377,598	-	-
Loss on disposal	-	-	3,452	7,911,693
Prior year adjustments	33,410	83,290,008	(109)	(250,000)
Currency translation difference	89,476	-	5,869	-
CASH INFLOWS BEFORE WORKING CAPITAL CHANGES	389,087	745,906,941	387,353	873,100,496
MOVEMENT IN WORKING CAPITAL				
(Increase)/Decrease in Accounts Receivables and Prepayments	(187,713)	(486,326,549)	94,519	215,039,003
Decrease in Accounts Payable and Accruals	(251,392)	(324,570,305)	(300,277)	(669,473,837)
NET CHANGES IN WORKING CAPITAL	(439,105)	(810,896,854)	(205,758)	(454,434,834)
TOTAL CASH INFLOWS/(OUTFLOWS) FROM OPERATING ACTIVITIES (A)	(50,018)	(64,989,913)	181,595	418,665,662
CASH INFLOWS/(OUTFLOWS) FROM INVESTING ACTIVITIES				
Sale of fixed assets	-	-	457	1,047,480
Purchase of Property, Plant and Equipment	(14,749)	(36,768,800)	(17,476)	(40,143,200)
TOTAL CASH OUTFLOWS FROM INVESTING ACTIVITIES (B)	(14,749)	(36,768,800)	(17,019)	(39,095,720)
CASH INFLOWS/(OUTFLOWS) FROM FINANCING ACTIVITIES				
Capital Grant Received	-	-	-	-
TOTAL CASH OUTFLOWS FROM FINANCING ACTIVITIES (C)	-	-	-	-
TOTAL A+B+C	(64,767)	(101,758,713)	164,575	379,569,942
CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE YEAR	304,622	699,717,008	140,047	320,147,066
CASH AND CASH EQUIVALENTS AS AT 31 DECEMBER	239,855	597,958,295	304,622	699,717,008

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST DECEMBER, 2023

1.0 PRINCIPAL ACCOUNTING POLICIES

1.1 Foundation Information

Economic and Social Research Foundation is a trust incorporated and domiciled in the United Republic of Tanzania. The registered office is located at 51 Uporoto Street, Ursino Estate. The Foundation is principally engaged in policy enhancing research.

1.2 Basis of Accounting

The financial statements of the Foundation have been prepared in accordance with IPSAS as issued by the International Public Sector Accounting Standards Board (IPSASB).

1.3 Property, Plant and Equipment.

Property, Plant and equipment are stated at cost, net of accumulated depreciation and/or accumulated impairment losses, if any. Cost is determined as the value of the asset given as consideration plus the cost incidental to the acquisition. All other repairs and maintenance costs are recognised in the income statement as incurred.

Land and buildings are measured at fair value less accumulated depreciation on buildings and impairment losses recognized at the date of revaluation. Valuations are performed with sufficient frequency to ensure that the fair value of a revalued asset does not differ materially from its carrying amount as per IPSAS 17. The Foundation has adopted a policy of reviewing its Property, Plant and Equipment after every 5 years. A revaluation surplus is recorded in the Income Statement and credited to the asset revaluation reserve in equity. However, to the extent that it reverses a revaluation deficit of the same asset previously recognized in profit or loss, the increase is recognized in the Income Statement. A revaluation deficit is recognized in the Income Statement, except to the extent that it offsets an existing surplus on the same asset recognized in the asset revaluation reserve.

1.4 Depreciation

Depreciation is provided on a straight-line basis to write off the cost or fair value of the items of property, plant and equipment other than land over their estimated useful economic life and after taking into account their estimated residual value. Depreciation is charged by apportioning the chargeable annual amount to the time the assets have been in use during the year.

Depreciation charge for the period is recognized in the Income Statement as an expense. Land is considered as having an unlimited useful life and is therefore not depreciated.

The annual rates of depreciation applied, which are consistent with those of the previous years, are as follows: -

• Buildings	4.00%
• Motor Vehicles	25.00%
• Plant and Machinery	25.00%
• Computers	33.33%
• Furniture and Equipment	20.00%

Depreciation is charged on assets from the date when they are made available for use and stop on the date when the asset is derecognized or reclassified as available for sale by the Foundation.

Assets that are subject to depreciation are reviewed for impairment loss whenever events or changes in circumstances indicate that the carrying amount may not be recoverable i.e. carrying amount being higher than the recoverable amount.

1.5 Impairment of Receivables

Receivables are initially recognized at fair value and subsequently measured at value less allowance for bad and doubtful debts. Specific write-off is made in the financial statements against receivables considered uncollectible.

1.6 Foreign currencies

Transactions denominated in US Dollars are translated into Tanzania Shillings as the presentation currency, at the rates of exchange ruling at the dates of transactions. Monetary assets and liabilities at the year-end expressed in other currencies other than the Tanzania Shillings are translated into the presentation currency at the rates of exchange ruling at the end of the financial year. The resultant gains/ (losses) on exchange rate translations are dealt with in the income statement.

Non-monetary items that are measured in terms of historical cost in other currencies are translated using the exchange rates at the date of the initial transactions.

1.7 Cash and Cash Equivalents

Cash and short-term deposits in the statement of financial position comprise cash at banks and on hand and short-term deposits with a maturity of three months or less. Cash and cash equivalents are carried in the financial position at face value.

1.8 Grants/Donations

Grants related to capital expenditure are initially credited to equity in form of capital grants and the amount is correspondingly debited to the related non-current assets. Grants related to depreciable assets are usually recognized as income over the periods and in the proportions in which depreciation on the related assets is charged.

Grants related to revenue expenditure are credited to the income statement in the same financial year in which the revenue expenditure to which they relate is charged.

Revenue grants received from donors to fund general operations are recognized in the income statement upon receipt.

1.9 Accruals

Provisions are recognized and presented in the financial statements when the Foundation has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and a reliable estimate of the amount can be made.

1.10 Income Recognition

Income, other than grants/donations, is recognized on accrual basis of accounting. Income is recognized only when it is probable that the economic benefits associated with the transaction through signing of Memorandum of Understanding or contract will flow to the Foundation.

1.11 Gratuity

Employees are entitled to gratuity, at the rate of 10% of the total gross salary or as may be amended from time to time; and 15% of the total basic salary will be applicable to the Executive Director. Gratuity is paid at end of every month to a special employee account maintained to a Special agreed Foundation's arrangement.

Gratuity earned is payable to the employees at end of their respective contracts.

1.12 Short Term Benefits

The cost of all short-term employee benefits such as salaries, employees' entitlements to leave pay, medical welfare, incentives, other contributions etc is recognized during the year in which the employees render the related services.

1.13 Terminal Benefits

Terminal Benefits are payable whenever an employee's employment is terminated before the normal retirement date or whenever an employee accepts voluntary redundancy in exchange of these benefits.

The Foundation recognizes terminal benefits when it is constructively obliged to either terminate the employment of the current employee according to detailed formal plan without any possibility of withdrawal or to provide terminal benefits as a result of an offer made to encourage voluntary redundancy.

1.14 Accounting for Government Grants

Grants are received in the form of cash or in-kind for capital or/and recurrent expenditure. Grants received in the form of fixed assets (grants in-kind) are credited to the Capital Fund Account (or Deferred Income Account) and debited to the respective asset account. Grants in the form of non-current assets are amortized and credited to income in amounts equal to annual depreciation charges in respect of such non-current assets. When the asset is disposed of the Capital Fund is debited with the amount received from the sale.

Grants received for other charges (recurrent expenditure) are directly credited to the income account as recurrent revenue for the year in which they are received.

1.15 Intangible Assets

Acquired computer software licenses are capitalized on the basis of the costs incurred to acquire and to bring to the use of the specific software. The costs of acquiring the software that is regarded as an integral part of some identifiable hardware are recognized as part of the cost of the hardware. The cost of acquiring other software is recognized as intangible assets of finite useful life when the rights of acquiring the assets are conveyed to the Foundation and therefore, these assets are amortized. However, the useful lives of these assets are reviewed at the end of year under review to determine whether events and circumstances continue to support useful life assessment for the assets. If they do not, the change in the useful life assessment is accounted for as a change in an accounting estimate. The current two types of software are expected to have a useful life of 6 years with effect from 2019. It is expected to have 1/6 of the value at the end of the fifth year, where they will be obsolete and new software will be acquired for use.

1.16 RELATED PARTY TRANSACTIONS

The Foundation operates in Dar es Salaam, Tanzania with its sub office in Dodoma Tanzania. The following transactions occurred with related parties, particularly transactions with members of the Management Team and Board of Trustees for the year 2023.

There were no contracts or any other transactions during the year in which any of the related parties had interest, which is of significance to the Foundation.

6. ESRF Publications 2023

Discussion Papers

- *A Rapid Analysis of Impacts of the COVID-19 Pandemic on Selected Food Value Chains in Tanzania, 2023* Daniel Ngowi, Vivian Kazi and Zakayo Zakaria. Published in collaboration with AGRA
- *Tanzania's post-COVID-19 recovery strategy and the NDC, 2023* Pius Yanda, Oswald Mashindano and Abel Songole. Published in collaboration with SAIIA
- *Perspectives of providers of cancer care in Tanzania: evidence and implications for policy, 2023* Charlotte Cross, Fortunata Songora Makene, Maureen Mackintosh, Richard Ngilangwa, Cristina Santos, Phares G.M. Mujinja, and Twalib Ngoma

Policy Briefs

- *Women Access to Public Procurement in Tanzania, 2023* Vivian Kazi, George Raphael Temba, Linda Mhando, Oswald Mashindano, Lucas Katera, Pascal Mihyo, Derick Msafiri, Flora Myamba, and Habambi Philemon. Funded by IDRC.
- *Health Care Providers' Perspectives on Enhancing Cancer Care in Tanzania, 2023* Richard Gordon Ngilangwa, George Raphael Temba, Fortunata Songora Makene, Phares Mujinja, Twalib Ngoma, Charlotte Cross and Maureen Mackintosh,

Conference paper:

- *Against the grain: reflections on decades of Tanzanian efforts to build better cancer care and ways forward, 2023* Twalib Ngoma, Richard Ngilangwa, Phares Mujinja, Maureen Mackintosh, Charlotte Cross

Annual report

- Annual Report for the year 2022

ECONOMIC AND SOCIAL RESEARCH FOUNDATION (ESRF)

51 Uporoto Street, off Ali Hassan Mwinyi Road
P.O. Box 31226, Dar es Salaam, Tanzania,
Tel : (255-22) 2926084-9, Fax : (255-22) 2926083,
E-mail : esrf@esrf.or.tz,

www.esrftz.org